


F.No.9-5/2020 MDM 2-1
Government of India
Ministry of Human Resource Development
Department of School Education & Literacy
MDM Division

Shastri Bhawan, New Delhi
Dated 4th July, 2020

Subject: Minutes of the Meeting of Programme Approval Board (PAB) held on 19.03.2020 to consider the Annual Work Plan and Budget (AWP&B) of State of Goa under Mid Day Meal Scheme for 2020-21.

The meeting of Programme Approval Board-Mid-Day Meal (PAB-MDM) was held on 19.03.2020 through Video Conferencing to consider the Annual Work Plan & Budget 2020-21 in respect of State of Goa

2. The minutes of the above PAB meeting have been approved by the Secretary Department of School Education & Literacy. Please find enclosed a copy of the approved minutes for your information and necessary action.


(G. Vijaya Bhaskar) 4.7.2020
Director (MDM)
Tel. 011-23388641

To

1. Smt. Nila Mohanan, Secretary (Education), Government of Goa, School Edu. Deptt. Secretariat, Porvorim – 403521.
2. Dr. Prem Singh, Adviser (HRD), NITI Aayog, New Delhi.
3. Joint Secretary (AE), Ministry of HRD, New Delhi.
4. Shri Santosh Kumar Yadav, Joint Secretary (SS-1), Ministry of HRD, New Delhi.
5. Shri Maneesh Garg, Joint Secretary (SS-2), Ministry of HRD, New Delhi.
6. Smt. Lamchonghoi Sweety Changsan, Joint Secretary (Instt.), Ministry of HRD, New Delhi.
7. Smt. Darshana M. Dabral, JS&FA, Ministry of HRD, New Delhi.
8. Shri P. K. Banerjee, DDG (Statistics), Ministry of HRD, New Delhi.
9. Prof. N. V. Varghese, Vice Chancellor, NIEPA, New Delhi.



10. Prof. Hrushikesh Senapaty, Director, NCERT, New Delhi.
11. Ms. Kalpana Rajsinghot, Joint Secretary, Ministry of Labour, Shram Shakti Bhavan, New Delhi.
12. Ms. Anuradha S. Chagti, Joint Secretary, ICDS, Ministry of Women and Child Development, Shastri Bhawan, New Delhi.
13. Shri S. Jagannathan, Joint Secretary, Department of Food & Public Distribution, Krishi Bhawan, New Delhi.
14. Smt. Nita Kejrewal, Joint Secretary, Ministry of Rural Development, Krishi Bhawan, New Delhi.
15. Dr. Sila Deb, MD-Public Health, Addl. Commissioner (Child Health), Ministry of Health & Family Welfare, Nirman Bhawan, New Delhi.

Copy for information to:

1. PPS to Secy(SE&L)
2. PS to JS (EE-I)
3. All Dir/DS in MDM Bureau
4. All USs in MDM Bureau
5. All Sections of MDM Bureau
6. Shri Davander Kumar, Consultant, TSG-MDM.
7. Shri Dinesh Pradhan, Senior Consultant, TSG-MDM for uploading the minutes on MDM website.
8. Guard File.

Government of India
Ministry of Human Resource Development
Department of School Education & Literacy

Minutes of the meeting of Programme Approval Board held on 19.03.2020 to consider the Annual Work Plan & Budget (AWP&B) 2020-21 of Mid-Day Meal Scheme for the State of Goa.

The meeting of the Programme Approval Board-Mid-Day Meal (PAB-MDM) was held in New Delhi through video conferencing on 19.03.2020. The list of participants in the meeting is enclosed at *Annexure-I*.

The agenda before the PAB-MDM was:

- i. To review the status and progress of the implementation of Mid-Day Meal Scheme in the State of Goa.
- ii. To consider the Annual Work Plan and Budget (AWP&B) 2020-21 proposal of Goa for MDM Scheme.

2. Joint Secretary (EE.I), welcomed the members of PAB-MDM and made opening remarks. He appreciated State Government's good practices/initiatives viz. i) e-transfer of funds to implementing-agencies and cook-cum-helpers ii) additional contribution in cooking cost (Rs.1.63 for primary and Rs.0.55 for upper primary) per child per day iii) health check of all children in all schools under RBSK, etc.

3. Secretary (Education), Govt. of Goa briefed the PAB about the performance of MDM Scheme in the State during 2019-20 and the initiatives taken by the State Government for improving the effectiveness of the scheme and Annual Work Plan and Budget (AWP&B) 2020-21 proposals. Director (MDM), Govt. of India also briefed on the analysis of the performance of the State in the implementation of MDM Scheme during 2019-20.

4. Review of Performance during 2019-20

4.1 Coverage of children:

4.1.1 Average number of children availed MDM vis-à-vis enrolment:

The State has enrollment of 95,990 children in primary and 65,505 children in upper primary. Out of these 85,386 children (89%) in primary and 54,477 children (83%) in upper primary have availed MDM on an average basis during the year 2019-20.

4.1.2 Average number of children availed MDM vis-à-vis PAB-MDM Approval:

For the year 2019-20, the PAB-MDM has approved 87,000 children at primary and 58,000 children at upper primary level, out of which, 85,386 children (98%) at primary and 54,477 children (94%) at upper primary have availed Mid Day Meal on an average basis.

Comments of PAB: PAB advised the State to make efforts to increase the coverage of children at upper primary level.

4.2 School Working Days:

The PAB-MDM has approved 220 working days for primary and upper primary for 2019-20 (152 working days during 01.04.2019 to 31.12.2019). State has informed coverage of all 152 working days during 01.04.2019 to 31.12.2019.

Comments of PAB: PAB appreciated 100% coverage of working days.

4.3 Fund Flow Mechanism:

The Self Help Groups (SHGs) / Mahila Mandals (MMs) /Parents Teachers Associations (PTAs) have been engaged by the State for supplying mid day meal to the students in the schools. They submit bills to the Directorate of Education, Government of Goa

which makes the payment to them after due verification and certification by the respective Assistant Director (Education) of the concerned talukas. The expenditure incurred by the organizations for supply of mid day meal in the allocated schools, is reimbursed through e-transfer.

Comments of PAB: The State was advised to ensure proper and timely release of funds to the implementing agencies to ensure smooth implementation of scheme.

4.4 Management Monitoring and Evaluation (MME):

State has reported utilization of 71% of the funds under MME head till December, 2019.

Comments of PAB: PAB emphasized on the importance of monitoring for better implementation of the scheme and advised State to ensure adequate provisions for Social Audit also and advised State to ensure full utilization of the MME funds.

4.5 Engagement of Cook-cum-Helpers (CCH) and honorarium

State has engaged all the approved 1535 CCH in primary and 1194 CCH in upper primary.

Comments of PAB: PAB appreciated 100% engagement of CCH.

4.6 Kitchen-cum-Stores (Construction as well as repair):

In 1459 schools, MDM is being served through kitchens of Women Self Help Groups, thus there is no need to construct Kitchen in these schools. kitchen-cum-stores in 9 schools have been constructed by State Government from its own resources, where Parent Teacher Associations have been entrusted with the responsibility of cooking and serving Mid Day Meal.

Comments of PAB: The PAB appreciated engagement of Women Self Help Groups and Parent Teachers Association for cooking and serving of MDM in schools.

4.7 Kitchen Devices (new as well as replacement):

Central assistance of Rs.76.05 lakh has been released during 2014-15 towards procurement of 1521 units of kitchen devices. The State has not utilized the central assistance so far.

Comments of PAB: PAB advised the State to ensure procurement of all sanctioned kitchen devices by 30th September, 2020 or surrender the central assistance along with interest earned thereon.

4.8 School Nutrition (Kitchen) Gardens :

School Nutrition Gardens have been set up in 121 schools only. State proposes to develop SNGs in 1,457 schools during 2020-21.

Comments of PAB: The State was advised to develop and sustain School Nutrition Gardens in all schools in the State both in rural and urban areas for the benefit of students. The produce of these SNGs may be used in the mid-day meal.

4.9 School Health Programme (Rashtriya Bal Swasthya Karyakram (RBSK), Weekly Iron & Folic Acid Supplementation, National De-worming Day etc.) and Nutrition in convergence with other Ministries:

It was observed that health check up and provision of de-worming tablets has been carried out for all the enrolled 1,61,495 (100%) children. However, IFA tablets were administered to 77% children only.

Comments of PAB: While appreciating the State for health checkup of 100% children, PAB advised them to keep close convergence with the health department to ensure coverage of 100% children under various other health initiatives.

4.10 Tithi Bhojan or similar practices

“Tithi Bhojan” is an initiative started by the States and UTs with an aim to provide additional nutrition to children studying in schools. Under this program community provides full meal or additional items on special occasions such as festivals, anniversaries, birthdays, marriages, and days of national importance etc. It was emphasized that Tithi Bhojan is not a substitute to Mid-Day Meal and this only supplements or complements Mid - Day Meal. Guidelines on Tithi Bhojan have already been issued by MHRD. Goa has not yet formally started such an initiative.

Comments of PAB: PAB advised the State to encourage the concept of ‘Tithi Bhojan’ by giving a suitable name for community participation, duly following all precautionary measures, in Mid-Day Meal Scheme. This would help in promoting a sense of ownership of the scheme among the community and the children may get supplementary nutrition in the form of sweets, namkeen, seasonal fruits etc.

4.11 Supplementary Nutrition:

State has not provided any Supplementary nutrition items under MDM.

Comments of PAB: PAB advised the State to provide supplementary nutrition.

4.12 Testing of meals :

State informed that 26 samples of meals were collected by Food & Drugs Administration from the randomly selected schools for testing their energy and protein. Only 3 samples were found substandard for which necessary remedial actions were taken by the State directorate of education.

Comments of PAB: PAB appreciated lab testing of meals and advised them to carry out the testing of meals as envisaged in MDM guidelines. The State was also advised to ensure that suitable action is taken, in case sample does not meet standards.

4.13 Grievance Redressal Mechanism and status of disposal of complaints

Deputy Educational Officers at zonal level and ADEI at block level have been deputed as grievance redressal officers for Mid-Day Meal in their respective jurisdictions. In case the grievances are not resolved at their level, the same are taken up at State level.

Comments of PAB: PAB advised the State to give wide publicity of the scheme, display of entitlement of children under MDM etc for creation of enhanced awareness among community. State was advised to create a toll free number to strengthen the grievance redressal mechanism. PAB also stressed on timely disposal of complaints.

4.14 Cooking Competitions :

State Government has organized cooking competitions at various levels i.e. Block level, District level and State level for promoting variety menu.

Comments of PAB: Comments of PAB: PAB appreciated organization of cooking competitions and advised to appropriately document the entire process. PAB further advised the State to prepare a short video summarizing the whole process and also to develop a case study. The best recipes may be shared with all cook-cum-helpers and may be added in the menu, subject to local preferences.

4.15 Training of Cook-cum-Helpers and other capacity building activities:

State has informed that out of total engaged 2,729 Cook-cum-Helpers, training has been imparted to 695 Cook-cum-Helpers through 5 master trainers.

Comments of PAB: PAB advised the State to conduct periodic refresher trainings for all the Cook-cum-Helpers by utilizing services of Institutes of Hotel Management, Food Craft Institutes etc.

4.16 Data Entry on MDM-MIS Web Portal:

MDM-MIS portal captures information on critical indicators of MDMS. The annual data entry module captures master data on availability of kitchen-cum-stores, kitchen

devices, number of cook-cum-helpers engaged, mode of cooking etc. The monthly data entry module captures data on number of days Mid-Day Meal was served; number of meals served, honorarium paid to cook-cum-helpers engaged, number of children received IFA tablets, number of children screened under Rashtriya Bal Swasthya Karyakram (RBSK) etc. The State has completed annual data entry for 95% schools and monthly data entry for 78% in the MIS portal.

Comments of PAB: As data entry on MDM-MIS is an important tool for monitoring the Scheme, the State was advised to complete 100% data entry in a time bound manner.

4.17 Status of implementation of Automated Monitoring System (AMS):

AMS has been put in place for real time monitoring of MDMS. Data on number of meals served on the particular day and reasons if meals not served is being captured from schools with no cost to school head masters/teachers. Out of 1468 schools, daily data has been reported by 809 schools i.e. 55% schools on Automated Monitoring System.

Comments of PAB: State was advised to ensure that daily data is being reported by 100% schools on all school working days and the same is used for better monitoring of the scheme.

4.18 Centralized kitchens:

No Centralized kitchen has been engaged under MDMS in the State.

Comments of PAB: PAB noted the information.

4.19 Social Audit:

Social Audit has not been conducted during 2019-20.

Comments of PAB: State was informed that Social Audit of the scheme is mandatory under the provisions of section 28 of National Food Security Act, 2013. State was advised to conduct social audit in all districts during 2020-21 as mandated under MDM

guidelines. The Social Audit Units (SAU) set up under MNREGS, may be actively involved in conducting Social Audit of MDM in all districts. State was also advised to share the reports of Social Audit with MHRD.

4.20 Other proposals and issues discussed, if any

State Government has requested to enhance the honorarium of Cook-cum-Helpers.

Comments of PAB : The proposal of the State has been noted.

5. Component wise Proposals and PAB-MDM Approvals

It may be noted that hot cooked mid-day meal shall be served to every child studying in class I to VIII, on all school days in all eligible schools as per the MDM guidelines.

5.1 Coverage of children

State Government has proposed to cover 87,500 children in primary classes and 57,500 children in upper primary classes on an average basis during 2020-21.

Approval of PAB: After detailed discussions, PAB-MDM approved State's proposals to cover 87,500 children in primary classes and 57,500 children in upper primary classes during 2020-21.

5.2 Coverage of Working Days

State Government has proposed to serve MDM on 220 days in both primary & upper primary schools during 2020-21.

Approval of PAB: After discussions, PAB-MDM approved the proposal of State to serve MDM on 220 days in both primary & upper primary schools during 2020-21.

5.3 Cook-cum-Helpers (CCH)

State Government has proposed to engage 1,535 Cook-cum-Helpers in primary and 1,194 Cook-cum-Helpers in upper primary under Mid Day Meal Scheme during 2020-21.

Approval of PAB: After discussions, PAB-MDM approved the proposal of State to engage 1,535 Cook-cum-Helpers in primary and 1,194 Cook-cum-Helpers in upper primary under Mid Day Meal Scheme during 2020-21.

5.4 Drought

The State has not notified drought in any District.

5.5 Construction and repair of Kitchen-cum-stores

State Government has not proposed construction and repair of kitchen-cum-stores during 2020-21.

5.6 Kitchen Devices

State Government has not proposed procurement and replacement of Kitchen devices during 2020-21. Central assistance of Rs.76.05 lakh has been released during 2014-15 towards procurement of 1521 units of kitchen devices. The State has not utilized the central assistance so far.

Approval of PAB: PAB advised the State Government to procure the already sanctioned 1521 units of kitchen devices by 30th September, 2020 or surrender the corresponding funds alongwith interest earned, if any.

5.7 Flexibility for new interventions

For School Nutrition Gardens and supplementary nutrition interventions, State may use a maximum of Rs. 117.23 lakh (5% of total recurring Central and State share). This expenditure will be met from the funds available with the State (recurring Central Assistance + State Share).

5.7.1 School Nutrition (Kitchen) Gardens

No proposal submitted by State.

Approval of PAB: Not applicable.

5.7.2 Supplementary Nutrition

State Government has proposed to provide egg once in a week for 6 months to 87,500 primary school children at an estimated expenditure of Rs 105.00 Lakh comprising of Rs 63.00 lakh as central share and Rs 42.00 lakh as State share.

Approval of PAB: After detailed discussions, PAB-MDM approved the proposal of State to provide egg once in a week for 6 months to 87,500 primary school children at an estimated expenditure of Rs 105.00 Lakh comprising of Rs 63.00 lakh as central share and Rs 42.00 lakh as State share. This expenditure will be met from the funds available with the State (recurring Central Assistance + State Share).

5.8 Cooking Competitions

State Government has proposed to organize cooking competitions at various levels i.e. Block level, District level and State level for promoting variety menu.

Approval of PAB: PAB-MDM approved the proposal of State for organizing cooking competitions at various levels by utilizing MME funds.

5.9 Training of Cook-cum-Helpers

State has proposed to train all the engaged Cook-cum-Helpers during 2020-21.

Approval of PAB: PAB-MDM approved the proposal of State for training of all the engaged Cook-cum-Helpers by utilizing MME funds.

6. Summary of PAB-MDM approvals (Physical) for the year 2020-21

6.1. Recurring and Non-Recurring (Physical)

S. No.	Component	PAB-MDM Approvals (Physical) for 2020-21
1	Schools	
1.1	Primary	1029
1.2	Upper Primary	439
1.3	Special Training Centers (NCLP)	0
2	Children	
2.1	Primary	87500
2.2	Upper Primary	57500
2.3	Special Training Centers (NCLP)	0
3	Working Days	
3.1	Primary	220
3.2	Upper Primary	220
3.3	Special Training Centers (NCLP)	0
4	Cook-cum-Helpers	
4.1	Primary	1535
4.2	Upper Primary	1194
5	Serving of MDM in Drought affected areas during summer vacations	
5.1	Children (Pry)	0
5.2	Children (U Pry)	0
5.3	Working days	0
5.4	Cook-cum-helpers	0
6	Non Recurring	
6.1	Kitchen-cum-Stores	0

6.2	Repair of kitchen-cum-stores	0
6.3	Kitchen Devices	0
6.4	Kitchen Devices (Replacement)	0

6.2 Flexibility for new interventions (Physical)

S. No.	Component	PAB Approvals (Physical) for 2020-21
1	Flexibility for new interventions	
1.1	School Nutrition (Kitchen) Gardens (Setting up in schools)	Nil
1.2	Supplementary Nutrition over and above existing provisions (including additional items already being provided by State)	egg once in a week for 6 months to 87500 Primary school children

7. Summary of PAB-MDM approvals (Financial) for the year 2020-21

7.1 Recurring and Non-Recurring (Financial)

(Rs in Lakh)

S. No.	Particulars	Central Assistance	Minimum Mandatory State Share	Total (Central + State)
1	Recurring			
1.1	Serving of MDM during regular school working days	1475.42	869.21	2344.63
1.2	Serving of MDM in Drought affected areas during summer vacations	0.00	0.00	0.00
	Total Recurring	1475.42	869.21	2344.63

2	Non Recurring			
2.1	Construction of Kitchen-cum-Store	0.00	0.00	0.00
2.2	Repair of kitchen-cum-stores	0.00	0.00	0.00
2.3	Procurement of Kitchen Devices (new)	0.00	0.00	0.00
2.4	Procurement of Kitchen Devices (Replacement)	0.00	0.00	0.00
Total Non-Recurring		0.00	0.00	0.00
Total (Recurring + Non Recurring)		1475.42	869.21	2344.63

7.2 Flexibility for new interventions

(Rs. in lakh)

S. No.	Particulars	Central Assistance	Minimum Mandatory State Share	Total (Central + State)
1	Flexibility for new interventions			
1.1	School Nutrition (Kitchen) Gardens (Setting up in schools)	0.00	0.00	0.00
1.2	Supplementary Nutrition over and above existing provisions egg once in a week for 6 months to 87500 Primary school children	63.00	42.00	105.00

Note: *This expenditure will be met from the funds available with the State (recurring Central Assistance + State Share).*

8. The quantification of central assistance of **Rs. 1475.42 Lakh & 3822.50 MT** foodgrains and minimum mandatory State share of **Rs. 869.21 lakh** has been done as per existing norms on the basis of PAB-MDM approvals for the year

2020-21. The detailed component- wise quantification for 2020-21 is at Appendix-I.

9. *It is clarified that the quantification of resources is only an estimate for release of Central Assistance and allocation of foodgrains during 2020-21 under the MDM Scheme. The National Food Security Act, 2013; MDM rules; MDM Guidelines and instructions issued from time to time, mandate that every child attending an eligible institution is to be covered under the Scheme and shall be served hot cooked mid-day meal or provided with Food Security Allowance, as applicable, on all school days. During the year, if it is noticed by the State Govt. that more funds are needed to implement the Mid Day Meal Scheme, due to increase in the attendance of children, increase in school working days or for any other reason, they may approach Government of India at any time during the year with justification seeking additional Central Assistance and food grains.*

10. The State is advised to disseminate the approvals of the resources to all the field functionaries in the State and districts so as to enable all the eligible institutions to ensure that every child attending an eligible school must be served hot cooked Mid-Day Meals or provided with Food Security Allowance on all school days irrespective of the approvals of PAB-MDM.

The meeting ended with a vote of thanks to the Chair.



State: GOA**QUANTIFICATION OF CENTRAL ASSISTANCE FOR 2020-21****A. Food grains**

Sl. No.	Stage	No. of Children	Working days	Quantity (in MTs)		
				Rice	Wheat	Total
1	Primary (@ 100 gms per child per school day)	87500	220	0.0	1925.00	1925.00
2	U. Primary (@150 gms per child per school day)	57500	220	0.0	1897.50	1897.50
3	NCLP (@150 gms per child per school day)	0	0	0.0	0.0	0.0
TOTAL		145000		0.00	3822.50	3822.50

B. Cost of Food-grains, Cooking cost, Transport Assistance, Honorarium to Cook-Cum-Helpers and Management Monitoring and Evaluation (MME)

Sl. No.	Component/norm	Amount admissible (Rs. in lakh)
1	2	3
Primary		
1	Cost of Food grains @ Rs. 3000 per MT for rice and Rs 2000 per MT for wheat	38.50

2	Unit Cooking Cost- Rs.4.47 per child per day	
2.1	Central Share @ Rs. 2.98 per child per day	573.65
2.2	Minimum Mandatory State Share @ Rs.1.99 per child per day	383.08
3	Transportation Cost @ Rs.1500 Per MT food grains	28.88
4	Honorarium for cook cum Helper	
4.1	Central Share - @ Rs. 600 for 10 months)	92.10
4.2	State Share - @ Rs.400 for 10 months)	61.40
5	Management Monitoring and Evaluation (MME) @ 2.7% of the i) Cost of food grains ii) Cooking cost iii) Cost of transportation and iv) Honorarium to cook – cum-helpers	19.79
Total Central Share for Primary		752.92
Upper Primary		
6	Cost of Food grains @ Rs. 3000 per MT for rice and Rs 2000 per MT for wheat	37.95
7	Unit Cooking Cost- Rs. 7.45 per child per day	
7.1	Central share @ Rs. 4.47 per child per day	565.46
7.2	Minimum Mandatory State Share @ Rs. 2.98 per child per day	376.97
8	Transportation cost @ Rs. 1500 Per MT food grains	28.46
9	Honorarium for cook cum Helper	
9.1	Central Share - @ Rs.600 for 10 months)	71.64

9.2	State Share - @ Rs.400 for 10 months)	47.76
10	Management Monitoring and Evaluation (MME) @ 2.7% of the i) Cost of food grains ii) Cooking cost iii) Cost of transportation and iv) Honorarium to cook – cum-helpers	18.99
Total Central Share for Upper Primary		722.50
NCLP		
11	Cost of Food grains @ Rs. 3000 per MT for rice and Rs 2000 per MT for wheat	0
12	Unit Cooking Cost- Rs. per child per day	
12.1	Central share @ Rs. per child per day	0
12.2	Minimum Mandatory State Share @Rs. per child per day	0
12.3	Transportation cost @ Rs. Per MT food grains	0
12.4	Management Monitoring and Evaluation (MME) @2.7% of the i) Cost of food grains ii) Cooking cost and iii) Cost of transportation	0
Total Central Share for NCLP		0
Total of Central Share (Primary + Upper Primary + NCLP)		1475.42

C. Drought: Not Applicable

D. Non-recurring

Sl. No.	Component	Amount admissible (Rs in Lakh)
1	Kitchen-cum-store	0.00
2	Repair of kitchen-cum-store	0.00
3	Kitchen Devices (New)	0.00
4	Kitchen Devices (Replacement)	0.00
Total Central Share (Non-recurring)		0.00

E. Flexibility for new interventions

(Rs in Lakh)

S. No.	Component	Centre Share	Minimum Mandatory State share	Total
1	Serving of MDM during regular school working days – from Table B	1475.42	869.21	2344.63
2	Maximum admissible Funds for Flexibility for new interventions (5% of 1 above)	73.77	43.46	117.23
PAB Approvals for flexible funds				
i)	School Nutrition (Kitchen) Gardens (SNG @ Rs 5000 each)	0.00	0.00	0.00
ii)	egg once in a week for six months to 87500 Primary school children	63.00	42.00	105.00
Total of (E)		63.00	42.00	105.00

F. Total Requirement of Funds for 2020-21

(Rs. in lakh)

Component		Centre Share	Minimum Mandatory State share	Total
Recurring	Normal	1475.42	869.21	2344.63
	Drought	0.00	0.00	0.00
Non- recurring		0.00	0.00	0.00
Total		1475.42	869.21	2344.63



List of participants

S. No.	Name & Designation
1	Shri Ram Chandra Meena, Joint Secretary (EE-1), Department of School Education & Literacy, Ministry of Human Resource Development, Government of India
2	Smt. Nila Mohanan, Secretary (School Education), Government of Goa.
3	Shri G Vijaya Bhaskar, Director, Department of School Education & Literacy, Ministry of Human Resource Development, Government of India
4	Shri Shobhit Gupta, Director (Finance), Department of School Education & Literacy, Ministry of Human Resource Development, Government of India
5	Ms. Vandana Rao, Director of Education, Government of Goa.
6	Shri Sachin Arora, Under Secretary, Department of School Education & Literacy, Ministry of Human Resource Development, Government of India
7	Shri Ajay Kumar, Under Secretary, Department of School Education & Literacy, Ministry of Human Resource Development, Government of India
8	Shri Ishwer R. Patil, Assistant Director of Education, Government of Goa.
9	Shri K.K Sharma, Chief Consultant, TSG-MDM, Ed.CIL
10	Shri Bhupendra Kumar, Chief Consultant, TSG-MDM, Ed.CIL
11	Shri Davander Kumar, Consultant, TSG-MDM, Ed.CIL